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Clinical governance, leadership and health care quality.

A scoping review.

Question review:
"Does clinical governance and leadership influence health care quality?"

By Joanna Briggs Institute:
Search expression: “Quality of health care” and “leadership” or “Clinical Governance”
Crítérios inclusão: AB; Full Text; Summary available; Evidence-based practice; Humans; Timeline—2015-2019; All MeSH Descriptors;
PCC: **Population** — Health organizations;
Concepts — Clinical governance; Leadership; Quality of health care;
Context — Places where health care is provided;
Research: EBSCOhost Platform — Database: CINAHL; MedicLatina; Medline; Nursing & Allied Health;
Studies: Quantitative, Qualitative and Mixed;



PRISMA 2009 Flow Diagram

Identification

Screening

Eligibility

Included

Records identified through database searching (n = 65)

Additional records identified through other sources (n = 3)

Records after duplicates removed (n = 62)

Records screened (n = 31)

Records excluded (n = 21)

Full-text articles assessed for eligibility (n = 10)

Full-text articles excluded, with reasons (n = 7)

Studies included in quantitative synthesis (meta-analysis) (n = 3)

BACKGROUND

“Clinical governance is a system through which healthcare organizations promote an integrated approach to managing inputs, structures and processes with a view to obtaining better results in healthcare provision, in an environment of greater responsibility for clinical quality” (ARSLVT, 2009).

Clinical governance in health services, is a response to concerns about personal safety; the involvement of health professionals in leadership influences safety and therefore the quality of health care¹.

AIM

Identifying the relationship among clinical governance, leadership and health care quality.

RESULTS

Clinical governance improves individual safety, quality of care and financial performance¹. Clinical governance requires partnerships between health professionals and managers and interprofessional collaboration. It enables decision-making in the provision of health care¹. Policy makers and organizational leaders need to ensure that the implementation of clinical governance promotes the involvement of all health professionals¹. Clinical governance plays a central role: determining the rational improvement of quality levels; a systematic, structured and integrated implementation of repeatable standards and tools improve monitor of quality in health². Clinical governance, in the continuous improvement of quality in health, must be guided by the centrality of care in the person³. In clinical governance, the feedback process centered on people, professionals and organizations enables an attitude of continuous improvement in health³. Clinical governance promotes the concept of responsibility focused on “people by people”, and an environment of mutual trust³.

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1— Robin Gauld, Simon Horsburgh. 2015. Are some health professionals more cognizant of clinical governance development concepts than others? Findings from a New Zealand study. Journal of Public Health. Vol. 38, No. 2, pp. 363 –370
2— Maria Lucia Specchia, Andrea Poscia, Massimo Volpe, Paolo Parent, Silvio Capizzi, Andrea Cambieri, Gianfranco Damiani, Walter Ricciardi. 2015. Does clinical governance influence the appropriateness of hospital stay? Collaborating Group and Antonio Giulio De Belvis. Specchia et al. BMC Health Services Research.
3— Maria Lucia Specchia, Antonio Giulio de Belvis, Paolo Parente, Maria Avolio, Walter Ricciardi and Gianfranco Damiani. 2016. Wind of change": the role of human centered healthcare factors in the implementation of clinical governance in naitalian University teaching hospital. Ann Ist Super Sanità. Vol. 52, No. 2: 281-288.
4— https://joannabriggs.org/ebp/systematic_review_register